

**Theorem 1.** *Let*

$$\mathbf{T} = \left( \begin{array}{c|c} f & \mathbf{c}^T \\ \hline \mathbf{b} & \mathbf{A} \end{array} \right)$$

be a tableau, and let  $B = (j_1, \dots, j_m)$  be an ordered basis. Let  $\mathbf{X}$  be a non-singular matrix with first column  $[1, 0, \dots, 0]^T$ . If

$$\mathbf{X} \left[ \begin{array}{c} \mathbf{c}_B^T \\ \mathbf{A}_B \end{array} \right] = \left[ \begin{array}{c} \mathbf{0}^T \\ \mathbf{I} \end{array} \right],$$

then  $\mathbf{X} = \left( \begin{array}{c|c} 1 & -\pi^T \\ \hline \mathbf{0} & \mathbf{A}_B^{-1} \end{array} \right)$ , where  $\pi^T = \mathbf{c}_B^T \mathbf{A}_B^{-1}$ . In particular,

$$\mathbf{X}\mathbf{T} = \left[ \begin{array}{c|c} f - \pi^T \mathbf{b} & \bar{\mathbf{c}}^T \\ \hline \mathbf{A}_B^{-1} \mathbf{b} & \mathbf{A}_B^{-1} \mathbf{A} \end{array} \right].$$

where  $\bar{\mathbf{c}}^T = \mathbf{c}^T - \pi^T \mathbf{A}$ .

**Remark.** In the simplex procedure there are two row operations: either we multiply some row  $i \in \{1, \dots, n\}$  by  $\alpha$ , or we add some multiple of a row  $i \in \{1, \dots, n\}$  to a row  $j \in \{0, \dots, n\}$ . The first operation corresponds to pre-multiplication of  $\mathbf{T}$  by  $\mathbf{I}(i, \alpha)$  which is obtained from the identity matrix  $\mathbf{I}$  by replacing 1 in the entry  $(i, i)$  with  $\alpha$ , and the second operation corresponds to pre-multiplication of  $\mathbf{T}$  by  $\mathbf{I}(i, j, \alpha)$  which is obtained from the identity matrix  $\mathbf{I}$  by replacing 0 in the entry  $(i, j)$  with  $\alpha$ . This means that  $\tilde{\mathbf{T}}$  is obtained from  $\mathbf{T}$  by a sequence of pre-multiplications by such matrices. Note that in all cases the matrix we pre-multiply by has the first column  $(1, 0, 0, \dots, 0)^T$ , i.e. we never add a multiple of row 0 to row  $i$  where  $i \in \{1, \dots, n\}$  and we never multiply row 0 by a constant. Therefore, the product of these matrices has first column  $(1, 0, 0, \dots, 0)^T$  since the product of two matrices with the zero column  $(1, 0, 0, \dots, 0)^T$  also has the zero column  $(1, 0, 0, \dots, 0)^T$ .

*Proof.* Let  $\mathbf{X} = \left[ \begin{array}{c|c} 1 & \mathbf{u}^T \\ \hline \mathbf{0} & \mathbf{U} \end{array} \right]$  so  $\mathbf{X} \left[ \begin{array}{c} \mathbf{c}_B \\ \mathbf{A}_B \end{array} \right] = \left[ \begin{array}{c} \mathbf{0}^T \\ \mathbf{I} \end{array} \right]$  gives the equations  $\mathbf{c}_B^T + \mathbf{u}^T \mathbf{A}_B = \mathbf{0}^T$

and  $\mathbf{U} \mathbf{A}_B = \mathbf{I}$ . We then get  $\mathbf{u}^T = -\mathbf{c}_B^T \mathbf{A}_B^{-1}$  and  $\mathbf{U} = \mathbf{A}_B^{-1}$ , by solving the matrix equations. This proves the first part. The ‘‘In particular’’ statement, follows from block multiplication.  $\square$