Suppose we are given the problem

$$
\text { Minimize } z=2 x_{1}+3 x_{2}+4 x_{3}+5 x_{4}
$$

subject to

$$
\left\{\begin{array}{ccccc}
x_{1} & -x_{2} & +x_{3} & -x_{4} & \geq  \tag{1}\\
x_{1} & -2 x_{2} & +3 x_{3} & -4 x_{4} & \geq \\
x_{1} \\
3 x_{1} & -4 x_{2} & +5 x_{3} & -6 x_{4} & \geq \\
x_{1}, & x_{2}, & x_{3}, & x_{4} & \geq \\
\hline
\end{array}\right.
$$

Do we add slack variables or surplus variables?

- Do we automatically have a basic feasible solution after adding surplus variables?
- We could do two phase simplex,
- but since the coefficients in the objective function are positive, we can use dual simplex.

|  |  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ |
| ---: | :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $-z$ | 0 | 2 | 3 | 4 | 5 | 0 | 0 |
| $x_{5}$ | -10 | -1 | 1 | -1 | 1 | 1 | 0 | 0 |
|  | $x_{6}$ | -6 | -1 | 2 | -3 | 4 | 0 | 1 |
| $x_{7}$ | -15 | -3 | 4 | -5 | 6 | 0 | 0 | 1 |
|  |  |  |  |  |  |  |  |  |

- After adding surplus variables and solving for the basis $B=(5,6,7)$ we have the tableau above.
- $B$ is not a (primal) feasible basis, because $\mathbf{A}_{B}^{-1} \mathbf{b}=[-10,-6,-15]^{T}$ has negative entries. It is a dual feasible basis, because $\overline{\mathbf{c}}^{T} \geq \mathbf{0}^{T}$, so we can use the dual simplex algorithm.
- In dual simplex, we first pick the pivot row by selecting a row with a negative entry in column 0 . We arbitrarily select row $r=1$.
- We now pick the pivot column so that $z=-a_{0,0}$ does not decrease and the basis remains dual feasible.
- Since we do not want $z=-a_{0,0}$ to decrease, we pick the pivot column $s$ so that $a_{r, s}<0$.
Since we want $\overline{\mathbf{c}}^{T}$ to remain non-negative we pick the $x_{1}$ column, because $\frac{a_{0,1}}{a_{r, 1}}=\frac{2}{-1}>\frac{4}{-1}=\frac{a_{0,3}}{a_{r, 3}}$.
- Rule: Pick column $s$ so that $\frac{a_{0, s}}{a_{r, s}}$ is maximized subject to $a_{r, s}<0$.

|  |  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $-z$ | -20 | 0 | 5 | 2 | 7 | 2 | 0 |
|  | 10 | 1 | -1 | 1 | -1 | -1 | 0 | 0 |
|  | $x_{6}$ | 4 | 0 | 1 | -2 | 3 | -1 | 1 |
|  | 15 | 0 | 1 | -2 | 3 | -3 | 0 | 1 |
|  |  |  |  |  |  |  |  |  |

Now every $a_{i, 0}$ for $i \in[m]$ is nonnegative. So, the tableau is optimal.

- But suppose that the boss adds a new restriction:

$$
x_{1}+2 x_{2}+3 x_{3}-4 x_{4} \leq 8
$$

- With the dual simplex, we do not need to start from scratch. We simply add the new row and one more column to our final tableau.

|  |  |  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  | $x_{8}$ |  |  |  |  |  |  |  |
|  | -20 | 0 | 5 | 2 | 7 | 2 | 0 | 0 | 0 |
|  | $x_{1}$ | 10 | 1 | -1 | 1 | -1 | -1 | 0 | 0 |
| $x_{6}$ | 4 | 0 | 1 | -2 | 3 | -1 | 1 | 0 | 0 |
|  | $x_{7}$ | 15 | 0 | 1 | -2 | 3 | -3 | 0 | 1 |
| $x_{8}$ | 8 | 1 | 2 | 3 | -4 | 0 | 0 | 0 | 1 |
|  |  |  |  |  |  |  |  |  |  |

- This tableau has a new row for the new equation and also a new slack variable
- We have to make sure that this tableau is solved for the basis, so we must exclude the basic variables from the new row.

|  |  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $\chi_{5}$ | $x_{6}$ | $x_{7}$ | $x_{8}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $-z$ | -20 | 0 | 5 | 2 | 7 | 2 | 0 | 0 | 0 |
| $x_{1}$ | 10 | 1 | -1 | 1 | -1 | -1 | 0 | 0 | 0 |
| $x_{6}$ | 4 | 0 | 1 | -2 | 3 | -1 | 1 | 0 | 0 |
| $x_{7}$ | 15 | 0 | 1 | -2 | 3 | -3 | 0 | 1 | 0 |
| $x_{8}$ | -2 | 0 | 3 | 2 | -3 | 1 | 0 | 0 | 1 |

- We select row 4 as the pivot row because $a_{4,0}=-2<0$. We then pivot on column $x_{4}$ because $a_{4,4}=-3$ is the only negative entry in row 4 .

|  |  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ | $x_{8}$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $-z$ | $-74 / 3$ | 0 | 12 | $20 / 3$ | 0 | $13 / 3$ | 0 | 0 |
| $x_{1}$ | $32 / 3$ | 1 | -2 | $1 / 3$ | 0 | $-4 / 3$ | 0 | 0 | $-1 / 3$ |
|  | $x_{6}$ | 2 | 0 | 4 | 0 | 0 | 0 | 1 | 0 |
| $x_{7}$ | 13 | 0 | 4 | 0 | 0 | -2 | 0 | 1 | 1 |
|  | $x_{4}$ | $2 / 3$ | 0 | -1 | $-2 / 3$ | 1 | $-1 / 3$ | 0 | 0 |
|  |  | $-1 / 3$ |  |  |  |  |  |  |  |

- This is the final tableau because the basis is now both primal and dual feasible.
- Here are the constraints of the current problem (without the non-negativity constraints).

$$
\left\{\begin{array}{rllll}
x_{1} & -x_{2} & +x_{3} & -x_{4} & \geq \\
x_{1} & -2 x_{2} & +3 x_{3} & -4 x_{4} & \geq \\
3 x_{1} & -4 x_{2} & +5 x_{3} & -6 x_{4} & \geq \\
-x_{1} & -2 x_{2} & -3 x_{3} & +4 x_{4} & \geq \\
\hline 8
\end{array}\right.
$$

- Using the final basis $B=(1,6,7,4)$ we can compute an optimum for the dual $\left(\pi^{*}\right)^{T}=\mathbf{c}_{B}^{T} \mathbf{A}_{B}^{-1}=\left(\begin{array}{cccc}\frac{13}{3} & 0 & 0 & \frac{7}{3}\end{array}\right)$
- If we change $\mathbf{b}$ to $\mathbf{b}^{\prime}$, then $B$ remains a dual feasible basis. Why? (The constraints of the dual are not changed)
- Assume that changing $b_{1}$ from 10 to 12 or changing $b_{4}$ from -8 to -6 will not affect primal feasiblilty, i.e. $\mathbf{A}_{B}^{-1} \mathbf{b}^{\prime} \geq \mathbf{0}$ for either change.
- Which change should we make?
- If $\mathbf{x}^{* *}$ is the basic solution corresponding to $B$ for the modified LP, then $\mathbf{x}^{* *}$ and $\pi^{*}$ are feasible for the modified LP and its dual, resp., and $\mathbf{c}^{T} \mathbf{x}^{* *}=$ $\mathbf{c}_{B}^{T} \mathbf{x}_{B}^{* *}=\mathbf{c}_{B}^{T}\left(\mathbf{A}_{B}^{-1} \mathbf{b}^{\prime}\right)=\left(\mathbf{c}_{B}^{T} \mathbf{A}_{B}^{-1}\right) \mathbf{b}^{\prime}=\left(\pi^{*}\right)^{T} \mathbf{b}^{\prime}=\pi_{1}^{*} b_{1}^{\prime}+\pi_{2}^{*} b_{2}^{\prime}+\pi_{3}^{*} b_{3}^{\prime}+\pi_{4}^{*} b_{4}^{\prime}$
- $b_{1}$ from 10 to $12 \Longrightarrow$ cost increases by $2 \pi_{1}^{*}=\frac{26}{3}$
- $b_{4}$ from -8 to $-6 \Longrightarrow$ cost increase by $2 \pi_{4}^{*}=\frac{14}{3}$. $\checkmark$
- We can think of $\pi_{i}^{*}$ as the shadow price or marginal price of the resource associated with constraint $i$.
- What if we change $\mathbf{b}$ to $\mathbf{b}^{\prime}=\left(\begin{array}{llll}10 & 6 & 15 & -5\end{array}\right)^{T}$ ?
- We have that $\mathbf{A}_{B}^{-1} \mathbf{b}=\left(\begin{array}{cccc}\frac{35}{3} & -1 & 10 & \frac{5}{3}\end{array}\right)^{T}$, so $B=(1,6,7,4)$ is no longer primal feasible. It is still dual feasible.
- We can use dual simplex by replacing entries $a_{0,0}$ to $a_{m, 0}$ in the final tableau. Replace $a_{0,0}$ with $-\mathbf{c}_{B}^{T} \mathbf{A}_{B}^{-1} \mathbf{b}^{\prime}=-\left(\pi^{*}\right)^{T} \mathbf{b}^{\prime}=-\frac{74}{3}-3 \pi_{4}^{*}=-\frac{95}{3}$ and replace $\left(\begin{array}{lll}a_{0,1} & \ldots & a_{0, m}\end{array}\right)^{T}$ with $\mathbf{A}_{B}^{-1} \mathbf{b}^{\prime}$.
- So we start dual simplex with the following tableau

|  |  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ | $x_{8}$ |
| ---: | :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $-z$ | $-95 / 3$ | 0 | 12 | $20 / 3$ | 0 | $13 / 3$ | 0 | 0 |
| $x_{1}$ | $35 / 3$ | 1 | -2 | $1 / 3$ | 0 | $-4 / 3$ | 0 | 0 | $-1 / 3$ |
| $x_{6}$ | -1 | 0 | 4 | 0 | 0 | 0 | 1 | 0 | 1 |
| $x_{7}$ | 10 | 0 | 4 | 0 | 0 | -2 | 0 | 1 | 1 |
| $x_{4}$ | $5 / 3$ | 0 | -1 | $-2 / 3$ | 1 | $-1 / 3$ | 0 | 0 | $-1 / 3$ |

- This LP is infeasible, because row 2 corresponds to the equation $-1=4 x_{2}+x_{6}+x_{8}$ which has not solution with $x_{2}, x_{6}, x_{8} \geq 0$.
- What does this imply about the dual? It is unbounded because $\pi^{*}$ is a feasible solution for the dual and the primal is infeasible.

