	Suppose we are given the problem											
	Minimize $z = 2x_1 + 3x_2 + 4x_3 + 5x_4$											
	subject to $2^{-2\lambda_1 + 0\lambda_2 + 0\lambda_3 + 0\lambda_4}$											
	$ \begin{cases} x_1 & -x_2 & +x_3 & -x_4 \geq 10, \\ x_1 & -x_2 & -x_3 & -x_4 \geq 10, \\ x_2 & -x_3 & -x_4 = 10, \\ x_1 & -x_2 & -x_4 = 10, \\ x_2 & -x_4 = 10, \\ x_3 & -x_4 = 10, \\ x_4 & -x_5 = 10, \\ x_5 $											
	$\begin{cases} x_1 - 2x_2 + 3x_3 - 4x_4 \ge 6, \\ 3x_1 - 4x_2 + 5x_2 - 6x_4 \ge 15 \end{cases} $ (1)											
	$ \begin{pmatrix} 3x_1 & 1x_2 & 3x_3 & 3x_4 & 2 & 13 \\ x_1, & x_2, & x_3, & x_4 & \ge & 0. \\ \end{pmatrix} $											
2	Do we add slack variables or surplus variables?											
	variables?											
•	We could do two phase simplex,											
	but since the coefficient in the objective function are positive, we can use											
	dual simplex.											
	X1 X2 X3 X4 X5 X6 X7											
	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$											
	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$											
	$x_7 $ $ -15 $ $-3 $ $4 $ $-5 $ $6 $ $0 $ $0 $ $1 $											
•	After adding surplus variables and multiplying the equations by $-1$ we have the that rows 1, 2 and 3 are solved for $x_5$ , $x_6$ and $x_7$ , respectively.											
Þ	The ordered basis is $(5, 6, 7)$ , but it is NOT a feasible basis since											
	$A_B^{-}b = [-10, -0, -15]^{-}$ has negative entries. It is a dual feasible basis, because $\overline{c}^T > 0^T$ , so we can use the dual simplex algorithm.											
	In dual simplex, we pick the pivot row first by selecting a row with a negative entry in column 0.											
•	Therefore, any row in this tableau is acceptable. We pick Row 1.											
•	We now must pick the pivot column so that $a_{0,1}$ becomes positive $a_{0,0}$ does											
	not increase and the top row remains positive. This means that when $i_0$ is											
	the pivot row, we select column $j_0$ so that $a_{i_0,j_0} < 0$ and, subject to this, $a_0 \downarrow /a_{i_0} \downarrow_i$ is as large as possible.											
•	Since the ratio for column $x_1$ is $a_{0,1}/a_{1,1} = \frac{2}{1} = -2$ and the ratio for											
	column $x_3$ is $a_{0,3}/a_{1,3} = \frac{4}{-1} = -4$ , we pivot on $a_{1,1}$ .											
	X <sub>1</sub> X <sub>2</sub> X <sub>3</sub> X <sub>4</sub> X <sub>5</sub> X <sub>6</sub> X <sub>7</sub>											
	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$											
	$x_{6}$ $x_{6}$ $x_{6}$ $x_{6}$ $x_{7}$ $x_{7$											
	x <sub>7</sub> 15 0 1 -2 3 -3 0 1											
	Now every $a_{i,0}$ for $i \in [m]$ is nonnegative. So, the tableau is optimal.											
	But suppose that the boss adds a new restriction:											
	$x_1 + 2x_2 + 3x_3 - 4x_4 \le 8.$											
	With the dual simplex, we do not need to start from scratch. We simply add											
	the new row and one more column to our final tableau.											

		V1	Ya	Y2	×.	Vr	Vc	V-7	Ya
		~1	~2	^3	~4	~5	~6	~/	~8
-z	-20	0	5	2	7	2	0	0	0
$x_1$	10	1	-1	1	$^{-1}$	$^{-1}$	0	0	0
<i>x</i> <sub>6</sub>	4	0	1	-2	3	$^{-1}$	1	0	0
<i>x</i> <sub>7</sub>	15	0	1	-2	3	-3	0	1	0
<i>x</i> 8	8	1	2	3	-4	0	0	0	1

- This tableau has a new row for the new equation and also a new slack variable
- ▶ We have to make sure that this tableau is solved for x<sub>1</sub>, x<sub>6</sub> and x<sub>7</sub>, so we must exclude them from the row we just added.

			-	-		-			
		<i>x</i> <sub>1</sub>	<i>x</i> <sub>2</sub>	<i>x</i> 3	<i>x</i> 4	<i>x</i> 5	<i>x</i> 6	<i>X</i> 7	<i>x</i> 8
-z	-20	0	5	2	7	2	0	0	0
$x_1$	10	1	$^{-1}$	1	$^{-1}$	-1	0	0	0
<i>x</i> 6	4	0	1	-2	3	$^{-1}$	1	0	0
<i>X</i> 7	15	0	1	-2	3	-3	0	1	0
<i>x</i> 8	-2	0	3	2	-3	1	0	0	1

- ► Notice how if in the last row we did not have -3, then the LP would be infeasible, because the left hand size of the equation would be less than zero and the right hand size would always be at least zero.
- ▶ Since there is a  $a_{4,0} = 3$  and  $a_{i,0} \ge 0$  for all  $i \in [3]$ , we must pivot on row 4. We are then forced to pivot on column  $x_4$ .

		x <sub>1</sub>	x <sub>2</sub>	X3	<i>x</i> <sub>4</sub>	×5	<i>x</i> 6	X7	x <sub>8</sub>
-z	-74/3	0	12	20/3	0	13/3	0	0	7/3
$x_1$	32/3	1	-2	1/3	0	-4/3	0	0	-1/3
x <sub>6</sub>	2	0	4	0	0	0	1	0	1
<i>X</i> 7	13	0	4	0	0	-2	0	1	1
$x_4$	2/3	0	$^{-1}$	-2/3	1	-1/3	0	0	-1/3

Are we now done?

Why is the optimal value of this LP (74/3) higher than the optimal value of the previous LP (20)?